## Making and Influencing Irreversible Policy Decisions under Preference Heterogeneity

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Irreversible decisions: later policy-makers are 'locked-in'

- Permitting the release of a risky technology
- Acts of belligerence

I am going to do two things today:

- 1. When will incentives for policy-makers be aligned with decisions that will increase social welfare?
- 2. How does political efficacy impact social welfare? (a taster)

• Policy-makers:  $\mathcal{A} = \{A_1, A_2, \dots, A_T\}$ 

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- ► Action spaces for A<sub>t</sub> ∈ {A<sub>1</sub>,..., A<sub>N-1</sub>} and A<sub>T</sub> respectively are implement policy (y) or delegate:

$$a_{t \neq T} = \begin{cases} \{\text{Delegate}\} \cup \{y \in \mathbb{R}\} & \text{if no } y \\ \{\} & \text{if } y \end{cases} ; \quad a_T = \begin{cases} y \in \mathbb{R} & \text{if no } y \\ \{\} & \text{if } y \end{cases}$$

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- An unknown state, S, can take any value in the state space Ω = ℝ.
  - S is revealed over time through a filtration, F (public information)
  - ▶  $\{\mathcal{F}_t\}_{t\geq 1} \subseteq \mathcal{F}$  is information available to each  $A_t \in \mathcal{A}$ .

Preferences over outcomes:

▶ Policy-makers: policy should reflect the state of the world and their own bias;  $u_t(y - (S + B_t)) = -(y - (S + B_t))^2$ 

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Define  $\hat{S}_t := \mathbb{E}[S|\mathcal{F}_t]$ . For quadratic loss utility we have

$$\hat{S}_t + B_t = \arg \max_{y} \mathbb{E}[-(y - (S + B_t))^2 | \mathcal{F}_t]$$

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We define  $y_t := \hat{S}_t + B_t$ , i.e.,  $A_t$ 's policy, conditional on implementing.

We also have

• 
$$\mathbb{E}[|\hat{S}_t - S|] \ge \mathbb{E}[|\hat{S}_{t'} - S|]$$
 for all  $t' > t$ ; and  
•  $\mathbb{E}[\hat{S}_t - S] = 0$  for all  $A_t \in A$ 

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#### Suppose T = 2. Decision for $A_1$ is implement $(y_1)$ when

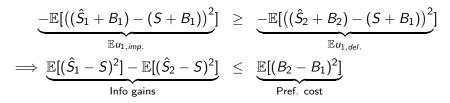
$$\underbrace{-\mathbb{E}[\left((\hat{S}_1+B_1)-(S+B_1)\right)^2]}_{\mathbb{E}u_{1,imp.}} \geq \underbrace{-\mathbb{E}[\left((\hat{S}_2+B_2)-(S+B_1)\right)^2]}_{\mathbb{E}u_{1,del.}}$$

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$$\Longrightarrow \underbrace{\mathbb{E}[(\hat{S}_1 - S)^2] - \mathbb{E}[(\hat{S}_2 - S)^2]}_{\text{Info gains}} \leq \underbrace{\mathbb{E}[(B_2 - B_1)^2]}_{\text{Pref. cost}}$$

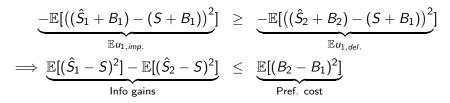
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#### Result (Bias thresholds)

For each  $A_t \in A$ , there exist a  $\overline{B}_t$  such that if  $|B_t| \ge \overline{B}_t$ ,  $A_t$  implements; if  $|B_t| < \overline{B}_t$ ,  $A_t$  delegates.

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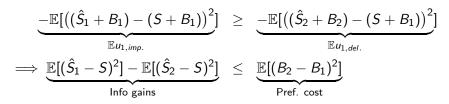
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Therefore:

$$\overline{B}_1 := \sqrt{\max\{z,0\}} \quad \text{where } z = \mathbb{E}[(\hat{S}_1 - S)^2] - \mathbb{E}[(\hat{S}_2 - S)^2] - \sigma_B^2$$

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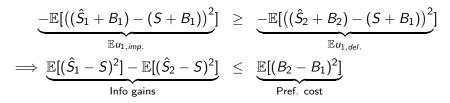
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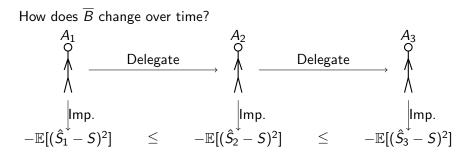


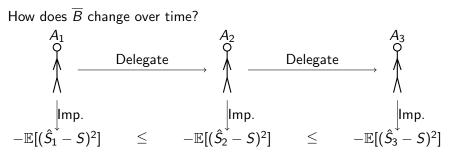
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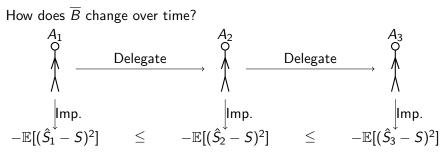
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Since policy-makers' 'implementation option' becomes better over time, then  $\implies \overline{B}_1 \ge \overline{B}_2 \ge \overline{B}_3$ .



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More generally

#### Proposition (Thresholds weakly decline)

For each  $A_t \in A$ , each decision threshold  $\overline{B}_t \in \{\overline{B}_1, \ldots, \overline{B}_T\}$  we have  $\overline{B}_t \ge \overline{B}_{t'}$  if t' > t.

### Social welfare

In the T = 2 example, society prefers  $A_1$  to implement if  $\underbrace{-\mathbb{E}[((\hat{S}_1 + B_1) - S)^2]}_{w \text{ under } A_1 \text{ implement}} \geq \underbrace{-\mathbb{E}[((\hat{S}_2 + B_2) - S)^2]}_{w \text{ under } A_2 \text{ implement}}$ Just as we had  $\overline{B}_t$ , we have  $\overline{B}_t^S$  where society prefers  $A_t$  to implement a policy if  $|B_t| < \overline{B}_t^S$ 

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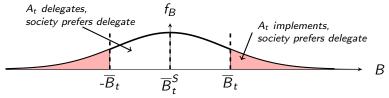
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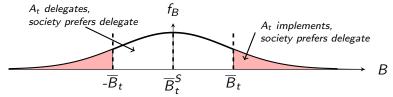
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• If  $\overline{B}_t > 0$ , then  $\overline{B}_t^S = 0$  (society always prefers delegate); and

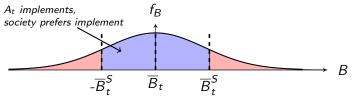


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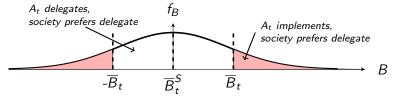
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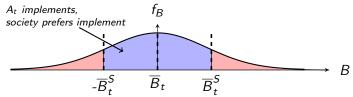
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Society should be concerned about policy-makers being overly eager to implement irreversible policies.

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#### Claim

Political efficacy may reduce social welfare (early stage results).

Society prefers  $A_t$  to delegate (so some  $A_i \in \{A_{t+1}, \ldots, A_T\}$  implements) when

$$\mathbb{E}[w(y_t - S)] \leq \underbrace{\mathbf{p}_i}_{\text{prob. vector}} \cdot \underbrace{\mathbb{E}[\mathbf{w}(y_i | \text{Imp.} - S)]}_{\text{welfare vector}}$$

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Biasing effect

$$\mathbf{p}_i(C) \cdot rac{d}{dC} [\mathbb{E} \mathbf{w}(y_i(C) - S)] \leq 0$$

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Delaying effect

$$\mathbb{E}[\mathbf{w}(y_i(C) - S)] \cdot \frac{d}{dC} \mathbf{p}_i(C) \ge 0$$

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